Role Profile: Deputy Store Manager

Role Purpose: A Sales and Service focused role, leading the team through coaching and empowerment to deliver company KPI's in line with our Vision and Values. **Reports to:** Store Manager **Direct Reports:** Assistant Store Managers **Key interfaces:** The role holder will interact with customers, as well as colleagues both within and out with their department, senior managers and business leaders. **Key Accountabilities** Work in partnership with Store Manager to ensure the floor meets and exceeds F&M • standards and targets. • Complete Weekly trade report in partnership with the Store Manager and feedback key indicators for the week to the executive team and wider business. Coordinate, supervise and oversee the planning, organizing, and delegating of work among team – (e.g. Daily sheets, rotas, manage breaks, monitoring and recording absence). • Coach and develop a strong sales team with a passion for delivering a sense of pleasure to all our customers. Lead by example, achieving at least 70% of your time on the sales floor coaching, mentoring and developing your team. Complete and deliver monthly I to I reviews in line with Company Objectives, Vision and Values, using this time to set and review individual objectives. Communicate effectively and relay all appropriate developments on the floor to team • members Demonstrate high levels of planning, organising, and time management to drive the operational execution across the department. Oversee and ensure (alongside VM) that all visual merchandising standards are executed and adhered to in order to ensure a superior customer and brand experience. Ensure adherence to company policies, controls and standards (e.g. due diligence, H&S, Security, Maintenance, cleanliness, cash handling, uniform etc.) Monitor and maintain inventory, follow up on discrepancies and ensuring full stock availability to customers at all times. • Develop strong working relationships both with internal and external stakeholders to be able to influence key commercial decision. Work with all areas of the host operational team to ensure compliance across all areas of the business **Key Performance Indicators:** Continually drive trading performance: Sales V Plan, Sales V LY, utilising Productivity Reports to drive the best performance Drive NPS & Exceptional Service Programme (Host Mystery shop criteria), maintain score above 85% - review results regularly and monitor customer service level provided by the team members offering coaching and support where needed Profit: focussing on continually driving down our wastage and markdown numbers by working on a stockloss plan to reduce stockloss across the store to ultimately drive Margin and store Contribution. Dump SKU's, transfers, write offs, RTV's to all be managed consistently,

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- Food Specific: continually strive to deliver a great compliance audit result driving Food Safety standards, Due Diligence and Hygiene in line with company standards
- Ensure Health & Safety standards are adhered to at all times
- Manage Customer Complaints and customer feedback and take action accordingly
- Monitor the success of marketing events and feedback
- Drive data capture by engaging team
- Control % of Payroll to Sales by ensuring correct cover, managing labour turnover, recruitment, ATR management, and absence management. Follow through on outcomes from MDR meeting & discussions, Performance reviews submitted on time
- Roles filled through succession planning, focussing on an Internal succession plan
- RTW's completed in a timely manner
- Seek ongoing feedback from line managers, peers and team. Feedback from senior management/regular floor walks,
- Follow through from directors meetings and people discussions, team to attend training that is available to them
- Feedback from listening groups that are held regularly, and from other areas of the business e.g. employee survey results

Role Specific Criteria (Experience/Behaviours/Technical Ability)

Key Behaviours:

- Demonstrates key leadership qualities at all times
- Lead and inspire the team to deliver the business goals on a daily basis
- Solid interpersonal and communication skills with the ability to influence outcomes at all levels.
- Ability to build and nurture relationships across all areas of the business involving the right people at the right time.
- Ability to think quickly and rationally to ever-changing situations.
- Demonstrate the desire and curiosity to become an expert within your role and the wider business.
- Conveys a positive outlook and approach, even in stressful situations. able to remain calm and find the correct solution
- Demonstrate a sense of urgency in taking action and executing tasks.
- Demonstrate high levels of planning, organising and time management to drive the operational execution across the department

People:

- Lead, motivate and inspire team to deliver against the plan
- Identify training needs and influence stakeholders to deliver
- Regularly meet with host operational and check that they are engaged
- Conduct disciplinary & appeals, RTW and performance reviews
- Complete performance reviews and career discussions for my team and ensure team member's reviews are completed.
- Manage staff; including interviewing, conducting performance reviews.
- Coach to drive performance and enable change
- Role model the company values and develop my team to create an environment where we recognise achievement

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- Inspire creativity and innovation within the team in order to deliver business goals
- Seek and act on feedback to develop myself and my team

Customer Experience:

- Demonstrate a commercial mind set & outlook to stay responsive to customer needs
- Improve performance by using knowledge of customers product and competitors
- Ensure presence on the sales floor, assisting shop floor team with any queries/concerns
- Have an inspiring presence with high visibility
- Coach and develop shop floor team
- Constantly looking at ways which we can develop a long lasting relationship with our customers and exceed their expectations.
- Develop awareness of global and local issues and share with my team to drive continuous improvements and commercial growth
- Inspire and develop a commercial mind set in my immediate and wider team
- Be accountable for delivering results and give full consideration to short and medium term opportunities

Operational Standards:

- Solid interpersonal and communication skills with the ability to influence outcomes at all levels.
- Ability to build and nurture relationships across all areas of the business involving the right people at the right time.
- Ability to think quickly and rationally to ever-changing situations.
- Demonstrate the desire and curiosity to become an expert within the role and the wider business.
- Convey a positive outlook and approach, even in stressful situations. Ability to keep calm, lead by example and find the correct solution
- Demonstrate a sense of urgency in taking action and executing tasks.

Sales:

- Create and deliver an extraordinary customer experience, meeting sales & profit targets.
- Act as a role model at all times with customer experience at the top of the agenda
- Review trends in analysis of ESP results with Assistant Store Managers
- Recognise success & investigate poor results
- Respond effectively to escalated customer complaints & ensure follow up action is taken to prevent reoccurrence
- Know & understand store strengths & customer profiles
- Review trends in monthly productivity reports & results from incentives & take necessary action
- Collate & discuss trade reports with Store Managers to identify risks & opportunities alongside actions.
- Ensure a thorough brand and product knowledge.
- Demonstrate an authentic and passionate understanding of brand product and the competition
- Ensure consistently well managed stocks and displays

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